



Amb. Prof.

Muhammadou M.O. Kah

**Candidate for Director of ITU
Telecommunications Development
Bureau (BDT)**

“ Equitable, affordable, accessible and inclusive digital technologies, alongside up-skilling, is of critical importance in enhancing the quality of life for youth, women, and vulnerable people around the world ”

“As BDT Director, I will usher in a sustainable drive for thriving digital transformation to close the digital divide and enable equitable broadband connectivity for a better world”



Amb. Prof.

Muhammadou M.O. Kah

Throughout my career, I have been a global leader for the development of ICT programs and infrastructure across the globe, providing vision and strategic direction across the academic, government and private sectors (including start-ups) and civil society organizations. I bring immense capacity-building abilities as an institutional builder of sustainable and thriving digital ecosystems to respond to the needs of all Member States, especially LDCs, LLDCs, and SIDs. I will be a unifying leader for BDT, working to close the digital divide and champion inclusive and equitable digital outcomes.

I will provide leadership to establish substantive collaborations and partnerships to facilitate the adoption of innovations leading to affordable, universally accessible, reliable, secure, and ubiquitous broadband connectivity. I have leveraged entrepreneurial and innovative approaches to implement projects through academic communities, government, private sector and civil society organizations.

My work has allowed me to build a strong coalition of partners and multi-sector collaborators in international organizations, financial institutions, private and public sector. As a leader, I have provided attentive and accessible support, knowledge transfer, innovations, and mentorship to my team, students, and government leadership, nurturing their passion for ICTs and digital transformation and applications as well as facilitating opportunities to grow.

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 in **linkedin.com/in/muhammadoukah**
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 📷 **@Kah4BDT**
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Languages English, Wolof, Arabic, French, Fulani, Mandinka
Date of Birth 06 May, 1966
Nationality The Gambia
Marital Status Married, with three daughters

My leadership and vision for the BDT

It would be an honor to implement my strategic vision to drive forward a thriving ITU's development programs with innovative and sustainable initiatives for Member States. My leadership will be aimed at resolving access gaps with affordable and resilient broadband connectivity, closing the digital divide through inclusive activities, and facilitating digital transformation by increasing capability and capacity. This work will be propelled by innovative financing as well as collaboration with the private sector, learning institutions (academia), and civil society organizations.

Further, I will be a champion for Member States' requirements in respect of post-pandemic related challenges, especially where this relates to the digital divide, inclusivity in technological advancement, building needed competencies and capacity, requisite infrastructure, and smart policy regimes. My vision includes a commitment to address key challenges for Member States, in that digital and emerging technologies are still consumed and not created, and connectivity and digital divide remain unresolved. Thus, our BDT will enhance its activities to build and strengthen digital ecosystems for Member States with capabilities that will facilitate innovation, transformation, financial value, connectivity, and closing the digital divide with inclusivity.

My experience in a diversity of global cultural contexts shapes my vision for the BDT and facilitates my ability to ensure inclusivity, especially for youth, women, members of our society who are ably challenged, and other vulnerable members. I am equipped with the ability to build relationships and be sensitive to the needs of all people, particularly in the context of growing, adopting, and deploying emerging digital technologies and digital transformation.

My leadership and vision for the BDT will usher in a sustainable and continuous drive for thriving digital innovation leading to a better world. As an energetic and innovative director, I will bring thought leadership and a game-changing mindset to ITU's BDT to usher in great agility, collaborative teamwork, and a development focus. In addition, my technical and leadership background spans the digital and telecommunication ecosystem in member states, facilitating my deep understanding of the opportunities and challenges facing ITU's work. I am propelled by a commitment to facilitate our collective objective of closing the digital divide, creating an equitable and inclusive information society, and scaling up our drive towards the attainment of the SDGs enabled by digitalization.

“ I will provide leadership to facilitate innovation, collaboration and partnerships, with smart policy regimes for affordable and accessible broadband connectivity. ”



Deploying my vision for BDT will include:



Collaborating

internally with the ITU Directorates Standard and Radio Communications to strengthen, align, and increase development as a core element in the overall institutions strategy, each directorate's strategy, programs, activities, and more importantly, as the ethos of a transformed ITU



Facilitating

the building of sustainable and resilient data and digital infrastructure to support digital transformation



Leveraging

the capabilities and applications of emerging technologies



Facilitating

the centrality of development as a core ITU value to be embedded in the organizational culture, reflected in all ITU processes, and championed across the organization resulting in change that will permeate through all internal functions, regional structures, and policy and regulatory regimes for Member States



Bolstering

the Telecommunication and Development Bureau with a diverse talent pool to support our work programs and activities



Developing

innovative, sustainable, and integrated systems, solutions, and applications for new and challenging issues experienced by Member States



Strengthening

multi-sector collaboration and partnerships to build a resilient and thriving digital ecosystem, connecting the unconnected, closing the digital divide with inclusivity, and digital skilling



Leveraging

resource mobilization and innovative financing for BDT's development programs leading to sustainable investments to advance Member States' digital transformation as a core of their national development plans



Enhancing

ITU flagship initiatives such as GIGA and Girls Can Code, equipping girls with digital skills and coding capabilities, Partner2Connect, and new innovative initiatives

“ Amb. Prof. Kah has a track record that stands out anchored on decades of substantive thought leadership in telecommunication and Development, ICTs for Development, Applications of ICTs in health, agriculture, education (digital learning technologies), government (e-government and digital transformation), mobile and emerging technologies and e-commerce. He also has substantive experience and leadership in building Digital Ecosystems and value chains across continents, within academia, public service, the private sector, civil society organizations and start-ups. He is a proven successful institutional builder with impactful leadership tenure at a diversity of institutions across continents. Energetic, enthusiastic, with high social and emotional intelligence. Amb. Prof. Kah has experience of supporting and working with a diversity of senior government leadership and regulatory regimes. ”

Hon. Ebrima Sillah, Minister of Information and Communication Infrastructure (The Gambia)



ICTs and digitalization are more than ever essential for the development of member countries, especially LDCs, LLDCs, SIDs, and communities across social, political, and economic elements. Emerging technologies, as well as digital platforms and tools, are being deployed with impactful applications in agriculture, health, trade, education, and delivery of social and government services. Harnessing artificial intelligence (AI), machine learning, deep learning, big data, blockchains, drones, and robotics is pivotal to strengthening ITU’s mission, impact and value for Member States quest for digital transformation.

“ We must produce high-quality content that builds ICT capacity and engagement in a meaningful way to help people not only be consumers of technology but also creators, experts, and visionaries for the future ”

As an international leader, BDT serves its Members by convening key stakeholders from the private and public sector to define policy, support positive enabling environments, and facilitate the sharing of standards and practices from many industries with a development focus. ITU has defined its current strategic priorities to connect the world and shape the future of ICT. This work connects deeply to my personal mission to leverage ICT to bring people together and ensure that everyone,

everywhere, has sustainable and equitable access to technology and affordable and reliable broadband connectivity.

As BDT Director, I will bring my experiences as a global leader, working directly on grassroots community capacity building as well as my international experience developing programs and partnerships across sectors, influencing policy and governance, and mentoring aspiring ICT professionals. We must produce high-quality content that builds ICT capacity and engagement in a meaningful way to help people not only be consumers of technology but also creators, experts, and visionaries for the future. During my time as an Ambassador in Geneva, I have championed the centrality of digitalization as an enabler to achieving the SDGs. I have gained unique knowledge and experiences with key stakeholders in the multilateral system, across governments, civil society, academia, and the private sector.

The combination of skills I have demonstrated in my career in coordination, facilitation, negotiation, strategy development, and thought leadership combined with an extensive technical background has prepared me to lead the BDT. To fulfill ITU’s Development mandate, I will infuse an entrepreneurial and start-up mindset, recruiting and retention of talent, into the culture of the BDT to encourage our team to harness their creativity and embrace disruptions and frugal innovation to support Member States with smart and pragmatic regulatory regimes and innovations that will build thriving ecosystems and digitally-enabled value chains for our Member States.

Under my leadership of the Telecommunication and Development Bureau (BDT), I will vigorously prioritize and focus on the following:

Digital divide and inclusivity

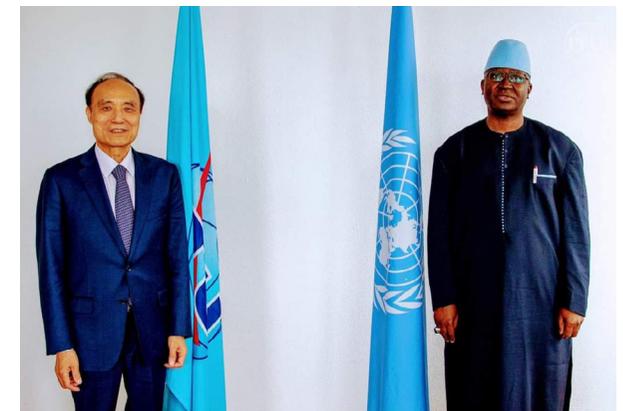
The need for inclusive access to technology has become imperative to social development for all people, particularly those who face barriers to access. I will provide leadership to establish substantive collaborations and partnerships to facilitate the adoption of innovations leading to affordable and universally accessible, reliable, secure, and ubiquitous broadband connectivity.

Further, leveraging new and emerging technologies (AI, quantum computing, blockchains, robotics, drone technologies, machine learning, IOT, deep learning) cannot be achieved without first addressing the inequities in the science, technology, engineering, and mathematics (STEM) fields and without disrupting and improving curriculums and program structures and credential approaches (ex. embracing micro-credentials).

We must consider gender, age, ability, geography, and socio-economic status and apply an equity lens to all ITU's programs and activities. I will situate the BDT as a proponent and champion of digital equality, empowerment, and support for youth, women and the physically challenged. I will lead innovative and impactful initiatives aimed at bridging the digital divide to ensure affordable, accessible, and resilient broadband internet connectivity within urban areas and rural communities.

Data and digital infrastructure

ICT has become more central in people's lives than ever before, with the COVID-19 pandemic creating a stronger need for people to operate remotely and rely on telecommunication systems and digital platforms and services. ITU plays a key role in enabling the least developed countries to keep up with the growing demands on data and digital infrastructure to drive towards a world that is connected even during global crises. Data and digital infrastructure is the first building block needed to be able to scale up the creation and use of digital services and platforms. This is particularly critical for LDCs, LLDCs, and SIDs, and I am committed to supporting innovative initiatives and programs, including multi-sectoral collaborations and partnerships for Member States to build their sustainable data and digital infrastructure.



Digital transformation of government and social services

Using my significant field experiences working across different continents, as well as my diplomatic credentials, I will provide leadership to facilitate negotiations, cooperation, and engagement with partners to scale up ICTs and digital growth for value-creation and development across our Member States. Governments of Member States must adopt ICTs and embrace digital transformation for effective delivery of services to citizens and key stakeholders to put in place affordable and universally accessible, reliable, secure, and ubiquitous broadband connectivity, along with a digitally enabled supply chain, digital identifiers, and government digital platforms and services.

I will champion the adoption of advancements in emerging technologies and digital transformations to Member States, enabling a charge forward with sustainable development in our collective bid to promote economic and societal benefits and attainment of the SDGs. We will strengthen our technical support for Member States' digital transformation initiatives and programs to facilitate digital capability. This will include a focus on:

- A.** Essentials for Member States - Leadership and political buy-In; Team ability; Market and government readiness; Required resources and strategies for resource mobilization.
- B.** Readiness for Member States - Strategy; Governance; Data and digital infrastructure; Development ethos; Measurement; Build capacity and support infrastructure for cyber and information security for Member states, especially LDCs, LLDCs, and SIDs.
- C.** Performance for Member States- Sustainable finance and innovation; Design and process innovation; Architecture, requirements, deployment, and implementation; Training and upskilling; Development of digital solution plan; Identify national development priorities; Strengthening national development plans embedding digital as a core element for all sectors and enabler of processes; Alignments and public awareness and education.



Smarter Policy & Regulatory Regime Capabilities and Expert Guidance

As new and emerging technologies disrupt and challenge existing policy regimes that may not fit current times, the need for agility, expert guidance, and a broad talent pool to facilitate smarter regulatory frameworks for Member States will be BDT's commitment. Under my leadership, the BDT will be responsive to supporting Member States for needed reforms and improvements to usher in a regulatory environment that will enable a sustainable and thriving digital ecosystem for Member States. I will champion and commit to revitalizing and strengthening BDTs support for policy and regulatory regimes and frameworks that are fit for purpose, responsive, and facilitate growth.

I'll provide leadership to bring to the forefront of improved policy regimes for Member States to build capacity and capability on internet governance. This is particularly important for LDCs, LLDCs, and SIDs. This will swiftly facilitate the creation of an enabling environment wherein stakeholders are guided to developing smarter policy and regulatory regimes that consider the complicated questions around regulations, ethics, security, and privacy. Further, it will facilitate building a sustainable, thriving ecosystem that will harness the growing youthful talent in LDC, LLDC, and SID Member States to unleash their creativity, innovation, effective and efficient utilization and contribution of local content and indigenous knowledge as value to the ecosystems and value chains. In addition, this will lead to production capabilities contributing to the digital platforms and services powered by emerging technologies across global value chains and creating employment and wealth.

Resource Mobilization, Sustainable & Innovative Financing, and a Culture of Excellence

To achieve ITU's ambitious goals, we must harness expertise, nurture and retain talent, and build a strong culture of a development ethos. Excellence, quality, and high performance will reinforce our values of being a people-centric, results-based organization that is impactful in the digital empowerment of citizens across Member States. Under my leadership, the BDT will manage resources and our operations efficiently with transparency and accountability, will strengthen the talent pool and financial resources, especially at BDT's Regional Offices.

As a leader, I will champion a culture of feedback, recognition, and inclusion. I believe that bringing out the best in others requires strong mentoring and support from leadership and that a learning and active listening culture enables organizational knowledge to be shared and grown. I will lead and secure strong multi-sectoral collaborations and partnerships to facilitate successful resource mobilization and infuse innovative and sustainable financing for the rapid deployment of programs.



ABRIDGED RESUME

PROFESSIONAL EXPERIENCE

- 2020 – Present**
 Ambassador and Permanent Representative
 Embassy of The Gambia to The Swiss Confederation and
 Permanent Mission of The Gambia to the UN Office, WTO,
 and Other International Organizations, Switzerland
- 2021 – Present**
 Visiting Professor (Non-Resident)
 University of Johannesburg, South Africa
- 2017 – 2020**
 Vice President for Academic Affairs/Provost and Professor
 of IT & Computing
 American University of Nigeria, Nigeria
- 2015 – 2017**
 Vice Rector for Technology and Information; Founding
 Dean & Professor of IT & Communications
 School of IT and Engineering; ADA University, Baku,
 Azerbaijan
- 2015 – 2017**
 Fellow (Non-resident)
 University of Cambridge, Judge Business School, UK
- 2015 – 2017**
 Cambridge Digital Innovation (CDI) Fellow
 University of Cambridge, Digital Innovation, UK
- 2015-2016**
 Advisor to President of The Gambia on Science,
 Technology, and Innovation Policy
 Office of the President, The Gambia
- 2009 – 2015**
 Vice Chancellor/President (Rector) & Professor of
 Information Technology & Communications
 The University of The Gambia, The Gambia
- 2009 – 2015**
 Principal /Overseer
 The Gambia College for Teacher Training, The Gambia
- 2005 – 2009**
 Founding Dean and Chief Technology Officer; Professor of
 IT and Communications
 American University of Nigeria, Nigeria
- 2003 – 2005**
 Department Chairman and Visiting Professor, Information
 Systems and Operations Management
 American University of Sharjah , United Arab Emirates
 (UAE)
- 2000 – 2005**
 Assistant Professor of Information Systems and
 E-Commerce
 Rutgers University, School of Business, USA
- 1998 – 1998**
 Adjunct Associate Professor of Quantitative Methods
 and Management Science
 Saint Mary's University, Halifax, Canada
- 1997 – 1998**
 Adjunct Associate Professor of Information Systems
 The George Washington, University School of Business
 and Public Administration, USA
- 1996 – 2000**
 Assistant Professor of Information Systems
 Howard University, School of Business, USA
- 1995 – 1996**
 Director of Institutional Research and Strategic Planning
 Bloomfield College, USA
- 1994 – 1995**
 Adjunct Professor of Statistics; Group Dynamics and
 Psychology
 Bloomfield College, USA
- 1993 – 1995**
 Resident Visitor
 Human Factors Group, AT&T Bell Laboratories, USA

// Under my leadership, I will reinforce the BDT's values and culture of development, being a people-centric, results-based and innovative organization. //

ABRIDGED RESUME

ADDITIONAL EXPERIENCE

- 2004 –2005**
 Consultant
Dubai Municipality Digitisation Project, UAE
- 1997 –2000**
 Consultant
World Bank, USA
- 1994 –1996**
 Project Manager, Programmer and Analyst
Strand Management Solutions, USA
- 1993 – 1995**
 Consultant
The Gambia Telecommunication Company Ltd (GAMTEL), The Gambia

CORPORATE GOVERNANCE & BOARD OF DIRECTOR EXPERIENCE

Board Chairman

- ACT-Afrique Group, Senegal, 2019 – Present
- Zenith Bank - The Gambia, The Gambia, 2009 – 2020
- Gambia International Airlines (GIA), The Gambia, 2013 - 2017

Board Member

- African Agriculture Technology Foundation, Kenya, 2022 - Present
- Center for Rural Affairs and Community Development, Nigeria, 2019 - Present
- Science for Africa, USA, 2017 - Present
- Millennium Excellence Foundation, 2013 - Present
- African University of Science and Technology, Nigeria, 2010 - Present
- The Gambia Standards Bureau Board, The Gambia, 2011 - 2015
- Institute of Bankers of The Gambia, The Gambia, 2011 - 2015
- The American University of Nigeria, Nigeria, 2010 - 2017
- Nigeria Communications Commission's Digital Bridge Institute, Nigeria, 2007 - 2013
- Abuja Technology Village, Nigeria, 2006 - 2013

Other

- Advisory Board- ReEnergy Africa, Nigeria, 2022 - Present
- Advisory Board- Africa Europe Foundation, Belgium, 2021 - Present
- Advisory Board- Africa United Corporation, London, UK, 2022 - Present
- Governing Council Member, The Africa University of Science & Technology, Nigeria, 2018 - Present
- Advisory Board Member, Nxzwake Institute, Ghana, 2017 - Present
- Panel Member, Malabo Montpellier Panel for Food and Nutritional Security in Africa, Senegal, 2017 - Present
- Advisory Board Member, Massachusetts Institute of Technology (MIT) - Regional Entrepreneurship Acceleration Program (REAP) - Abuja Team, Federal Ministry of Communication & Digital Economy, Nigeria, 2019 - 2020
- Chairman of National Committee on Galaxy Backbone PLC, Government, Federal Ministry of Communication & Digital Economy, Nigeria, 2020-2021
- Member, AgTech and Digital Supply Chain for Agriculture Group constituted by ITFC and IsDB, Saudi Arabi, 2019 - 2020
- Governing Council Member, American University of Nigeria, Nigeria, 2018-2020
- Program Committee, EuroScience Open Forum, France, 2017 - 2018

LEADERSHIP ROLE AS A DIPLOMAT IN THE MULTILATERAL SYSTEM AT GENEVA

- 2021 – Present**
 Vice Chairman
UNCTAD's Commission For Science Technology And Development
- 2020 – Present**
 Advisory Board
UNCTAD's Trade and Development Bureau
- 2021 – Present**
 Vice Chairman
World Intellectual Property Organization's (WIPO) General Assembly
- 2021**
 Co-Friends of the Chair to facilitate outcomes on the Design Law Treaty
WIPO General Assembly
- 2021 (Apr.-Sept.)**
 Chairman
Group of African Ambassadors at Geneva
- 2022 - 2024**
 Member, United Nations Human Rights Council, Geneva
- 2022 - 2024**
 Vice President (Africa), United Nations Human Rights Council (UNHCR), Geneva

ABRIDGED RESUME

EDUCATIONAL BACKGROUND

- **2017**
 Post Graduate Diploma (DiPSI), Strategy and Innovation
University of Oxford, Saïd Business School, UK
- **2016**
 Doctor of Science (D.Sc. - Honoris Causa)
The University of The Gambia, The Gambia
- **1999**
 PhD, Information and Technology Management
Thesis: "An econometric analysis of telecommunications, information technology, and economic growth in Africa: A case study of the Gambia." (*Best Dissertation Award*)
Stevens Institute of Technology, USA
- **1999**
 Master of Science in Finance (MSF)/Financial Engineering
The George Washington University, USA
- **1994**
 Advanced Graduate Diploma, Human Factors Engineering
Stevens Institute of Technology, USA
- **1992**
 Master of Science in Information & Technology Management/Info.Sys
Stevens Institute of Technology, USA
- **1992**
 Bachelor of Science, Technology Management and Information Systems
Stevens Institute of Technology, USA

PROFESSIONAL DEVELOPMENT AND EXECUTIVE EDUCATION

Digital Transformation Strategy Program
 School of Business, Imperial College, UK, 2022

Program on Negotiations and Dispute Resolutions
 Harvard Law School, Harvard University, USA, 2022

Virtual Learning Journey: Diplomatic Tradecraft for Non Diplomats
 Global Center For Security Policy (GCSP), Geneva, Switzerland, 2021

Post Graduate Certificate (IDP-C), Corporate Governance
 INSEAD (Fontainebleau, France and Singapore), 2019

Transforming Leadership for 21st Century Africa
 Harvard University, Kennedy School of Government, USA, 2018

International Directors Program
 INSEAD - Certified Int'l Director
 (Fontainebleau, France and Singapore), 2018

The Voice of Leadership: Inspiration, Influence & Impact
 The AGA KHAN University Graduate School of Media and Communication, Kenya, 2018

Beyond Innovation: Business Models For Transformative & Competitive Advantage
 University of Cambridge, Judge Business School, UK, 2017

Advance Leadership Reunion & Follow Up Program
 University of Cambridge, Judge Business School, UK, 2017

Advance Leadership Program
 University of Cambridge, Judge Business School, UK, 2015

SELECTED HONORS AND RECOGNITIONS

- Recipient of the 2021 Endowed Professor of ICT, ICT University, Yaounde, Cameroon
- Recipient of the 2014 President of the Republic of The Gambia National Leadership Award, The Gambia
- Recipient of National Merit Award - Insignia - Officer of the Republic of The Gambia (OFR), 2014
- Recipient of National Merit Award - Insignia - Member of the Republic of The Gambia (MRG), 2010
- Served as member of selection committee for prizes awarded by the African Union, 2013 Award for Scientific Women, ECOWAS, Nigeria
- Served as member of Selection Committee of Distinguished Scientists from OIC Member States/ Islamic Development Bank, 2015 Prizes for Science and Technology, Saudi Arabia

ABRIDGED RESUME

SELECTED PUBLICATIONS

H.E. Amb. Prof. Kah has published numerous peer-reviewed journal articles, book chapters, grant funding applications, supervised MSC and PhD thesis, and examined several PhDs, on a range of topics including ICT in electoral processes, learning management systems, ICT social inclusion, mobile health, and more.

- Kah, Muhammadou M.O. Kah. (With Abubakar, N. H., & Dasuki, S. I.). How mobile phones contribute to the social inclusion of women in Africa. A Nigerian Perspective. 28th European Conference on Information Systems (ECIS 2020), An Online AIS Conference (First Virtual ECIS Conference), June 15 – 17, 2020.
- Kah, Muhammadou M.O. (with Ignace Djitog), Ontological Approach to Holistic Healthcare Systems Simulation, International Journal of Privacy and Health Information Management (IJP HIM), 2020
- Inuwa, Ibrahim; M. O. Kah, Muhammadou; and Ononiwu, Chidi, “Understanding How the Traditional and Information Technology Anti-Corruption Strategies intertwine to Curb Public Sector Corruption: A Systematic Literature Review” (2019). PACIS 2019 Proceedings. 15. <https://aisel.aisnet.org/pacis2019/15>
- Kah, Muhammadou M.O. Book Forward, Pages vii-xvi, in the Integrated Series in Information Systems 35; Series Editors: Ramesh Sharda & Stefan VoB. Publication in: Knowledge Management For Development: Domains, Strategies and Technologies for Developing Countries. Edited by Kweku-Muata Osei-Bryson, Gunjan Mansingh and Lila Rao. Springer. 2014.
- Kah, Muhammadou M.O. (with Ritchard M'bayo and Samuel Tesunbi). Bridging the Knowledge Gap: Promoting Development through Communication, Education, and Knowledge Creation and Acquisition. Publication in: Communication and Development in Africa, University of Ibadan Press.
- Kah, Muhammadou M.O. (with Iliya, A., Ononiwu, C. & Quaye, A. K. M). Mobile Phone use for empowerment and well-being of the physically challenged in Nigeria. In P. Nielsen & H. Kimaro (Eds.), Information and Communication Technologies for Development: Strengthening Southern-Driven Cooperation as a Catalyst for ICT4D (Vol. 552).. India: Springer. 2019.
- Kah, Muhammadou M.O. (with Heike Baumüller). Going Digital: Harnessing the power of emerging technologies for the transformation of southern African agriculture. Published in: Transforming Agriculture in Southern Africa - Constraints, Technologies, Policies and Processes Editors: Richard A. Sikora, Eugene Terry, Paul Vlek and Joyce Chitja. Routledge, Taylor & Francis-In Press. 2019
- Kah, Muhammadou M.O. (with J. Kah). Capacity Building: A Stakeholder-University Partnership Framework for The Gambia. Journal of African Administrative Studies, issue N°74, pp. 1-24, 2011.
- Kah, Muhammadou M.O. (with J. Kah and M. Speirs). ICT and Socio-Economic Development: Interventions and Issues in Rural Communities in Adamawa State, Nigeria. Proceedings of the 3rd International IDIA Development Informatics Conference, South Africa, 2009.
- Kah, Muhammadou M.O. (with J. Kah). ICT and Socio-Economic Development: A University's Engagement in a Rural Community in Yola, Nigeria; Theme: Social dimensions of ICT Policy. Book Chapter: IFIP TC9-8th International Conference on Human Choice and Computers. South Africa, 2008.
- Kah, Muhammadou M.O. (with J. Kah). Building Software Development Capacity and Competence in Rural Nigeria: Pitfalls and Prospects. Proceedings of the 10th International Conference on Social implications of Computers in Developing Countries. IFIP. UAE, 2009
- Kah, Muhammadou M.O. (with A. Ajibesin & H. Anthony Chan). Throughput Enhancement of Joint AMC & Power Control with Diversity Combining for Next Gen. Mobile Satellite Systems, IEEE Sarnoff Symposium, USA, 2009.
- Kah, Muhammadou M.O. (with Urquhart and Liyanage). ICTs and Poverty Reduction: A Social Capital and Knowledge Perspective, Journal of Information Technology, 2007.
- Kah, Muhammadou M.O. (with Mbarika, Samake and Sumrall). Information Technology Access: Cyber Café Diffusion in Sub-Saharan Africa, Journal IEEE Technology and Society, 2007.
- Kah, Muhammadou M.O. (with Odinma, Oborkhale). The Trends in Broadband Wireless Networks Technologies, The Pacific Journal of Science and Technology. 8(1):118-125, 2007.
- Kah, Muhammadou M.O. (with Amiri & El-Tarhuni). A Model of Telecommunication Sector Development in GCC Countries. Proc. of The 2nd International Conf. on Modeling, Simulation & Applied Optimization, Abu Dhabi, 2007.
- Kah, Muhammadou M.O. (with Kendall & Kendall). Formulating ICT Policy through Discourse: How Internet Discussions Shape Policies on ICT in Developing Countries, Journal of IT for Development, 2005.
- Kah, Muhammadou M.O. (With Mbarika, Meso & Musa). Do Investments in Telecommunications Infrastructure Improve Tele-density in Developing Countries? Electronic Journal on Information Systems in Developing Countries, Vol.12,#1, pp. 1-17,2003.
- Kah, Muhammadou M.O. (with Kendal & Kendall). ICTs and the Digital Divide: Using Fantasy Theme Analysis to Examine the Dialog of Policy Makers Research Abstract-Proc. of Decision Sciences (DSI 2003), Wash., DC, 2003.
- Kah, Muhammadou M.O. (with Mbarika). Precursor to the Diffusion of Information Communications Technologies (ICT's) for Africa's Least Developed Countries: Policy, Tele-density and Internet Diffusion Proceedings of the International Federation of Information Processing Conference (IFIP 9.4), Bangalore, India, 2002.
- Kah, Muhammadou M.O. (with Mbarika, Meso & Musa). The Role of IT in Transforming African Economies. Procee. of 2002 Annual Global Information Technology Management Conference (GITM), NY, 2002.
- Kah, Muhammadou M.O. (with Mbarika, Meso & Musa). Do Investments in Telecommunications Infrastructure Improve Tele-density Growth? Proce. of Annual Global Information Technology Management Conf.(GITM),2002.
- Kah, Muhammadou M.O. (with R.Papp). The Evolution of an Information Economy in West Africa: A Framework For Developing an Information Infrastructure in The Gambia. Proc. of Americas Conf. on Info. Systems, Boston, 2001.
- Kah, Muhammadou M.O., Strategic Significance of Information Technology: The Gambia, West Africa, Proceedings of the 2000 Americas Conference on Information Systems, CA, 2000.
- Kah, Muhammadou M.O. The Dynamics of Telecommunications Investment and Economic Growth - Proceedings of the 1997 Annual Conference of the Jamaica Computer Society, Jamaica, 1997.

ABRIDGED RESUME

SELECTED PH.D. THESIS EXAMINATIONS

- University of Sierra Leone, Fourah Bay College, Media and Communication Studies: Assessing Indigenous Communication in Transitional Democratic State of Sierra Leone: A Case study of Fourah Bay Community in Western Urban and Hastings and Yams Farm Communities in Western Rural – 2019
- University of Sierra Leone, Fourah Bay College, Media and Communication Studies: Representation of Women Within Media in Sierra Leone - 2019
- University of Sierra Leone, Fourah Bay College, Media and Communication Studies: Assessing the Role of Social Media in enhancing Political Participation in the Electoral Processes in Sierra Leone - 2019
- University of South Africa (UNISA), Johannesburg, South Africa - Creating public value in Information and communication technology: A learning analytics approach - 2020
- University of Cape Town, South Africa - Information Systems-Using software as a service to support the academic activities of students in higher education institutions with a relative lack of resources - 2018
- University of Cape Town, South Africa - Information Systems- A framework for enhancing government service delivery through the use of mobile technologies: An African countries context – 2016
- University of Cape Town, South Africa - Information Systems-The Impacts of ICT Infrastructure on National Development: A multi-method investigation involving data mining and data envelopment analysis – 2012
- University of Cape Town, South Africa-Information Systems-Integration of e-Learning Systems into Academic Programmes in South African Universities – 2010
- University of Cape Town, South Africa-Information Systems-The E-Government Artifact in the Context of a Developing Country: Towards a Nomadic Framework – 2008
- University of Cape Town, South Africa –Information Systems- The Internet As a Tool For Participation By Local Communities In Foreign Aid Projects In Sub-Saharan Africa - 2007
- University of Cape Town, South Africa-Information Systems - The role of Information Systems in legislation led reforms: a case study in the context of the new municipal rates act in South Africa” – 2007
- The University of The West Indies, Mona Campus- Information Systems - Towards a Knowledge Infrastructure Harnessing the Knowledge Sources of HealthCare Organizations - 2009
- The University of The West Indies, Mona Campus- Information Systems-The Evaluation of Information Systems (IS) Project Performance: A Multi-perspective Approach to Improved Understanding – 2009
- University of South Australia-Information Systems - The Internet As a Tool For Participation By Local Communities In Foreign Aid Projects In Sub-Saharan Africa – 2003

SELECTED PH.D. THESIS SUPERVISIONS/CO-SUPERVISIONS

- Acceptance of Learning Management Systems: A Perspective of Northern Nigerian Students - 2021
- Mobile Phone Use Among People with Disabilities in Adamawa State, Nigeria – Perspective from Critical Realist Single Case Study - 2022

SELECTED MSc. THESIS SUPERVISION/CO-SUPERVISION

- American University of Sharjah, Engineering Systems Management Graduate Program, United Arab Emirates (UAE)- A Model of Telecommunication Sector Development and Economic Growth in GCC Countries: A Case Study of UAE – 2006



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